

**THE TAX COUNCIL**  
**ANNUAL SPRING TAX CONFERENCE**  
**"Tax Policy in a New Economic and Political World"**  
**The Breakers – Palm Beach, FL; March 19-21, 2009**  
**Final Business Agenda**

**Thursday March 19**

**5:30 pm**

**Finance-Executive Committee Meeting**  
(Committee Members Only)

**South Mezzanine 1**

**6:30 – 8:00 pm**

**Welcoming Reception & Dinner**

**Ocean Terrace/Beach Club**

*Reception Sponsored by PricewaterhouseCoopers LLP*

*Dinner Sponsored by McKee Nelson LLP*

**Friday March 20**

**7:30 – 9:00am**

**Tax Director Breakfast Roundtable Discussion**

**Ponce de Leon V**

(Tax Directors Only)

**Discussion Leaders:**

**David Lewis**, Vice President, Global Taxes & Assistant Treasurer

Eli Lilly and Company

**Tobin Treichel**, Vice President – Tax, United Technologies Corporation

**Topics to include:**

- Cash repatriation and generation of U.S. cash strategies
- Cash taxes management
- Managing the tax department in times of lean resources  
(i.e. budgets, motivating staff, etc.)
- Working with the Audit Committee
- Modification to deferral

**8:00 – 9:00 am**

**Breakfast for Members and Guests**

**Beach Club**

**9:00 am – 12:10 pm**

**General Session**

**Ponce de Leon IV**

**9:00 – 10:00**

**Legislative Update \***

**Edgar McClellan** (Moderator), Principal, PricewaterhouseCoopers LLP

**Nicholas Giordano** (DC Moderator), Partner, Washington Council

Ernst & Young LLP

**Cathy Koch**, Chief Tax Counsel, Senate Finance Committee

**John Buckley**, Chief Tax Counsel, Committee on Ways & Means

**Mark Prater**, Chief Tax Counsel, Minority, Senate Finance Committee

**Jonathan Traub**, Minority Staff Director

Committee on Ways & Means

**10:00 – 11:00**

**OECD Tax Policy Initiatives**

**Giovanna Terese Sparagna** (Moderator), Partner, Sutherland

**Barbara Angus**, Principal, Ernst & Young LLP

**Daniel M. Berman**, Professor; Director, Graduate Tax Program

Boston University Law School

**Michael Reilly**, Vice President, Taxation, Johnson & Johnson

**Edward Troup**, Director, Business and Indirect Tax, HM Treasury

**11:00 – 11:10**

**Break**

*\* Via Teleconference*

<b>11:10 – 12:10</b>	<b>IRS Compliance Initiatives</b> <b>Michael Desmond</b> (Moderator), Partner, McKee Nelson LLP <b>J. Richard Harvey, Jr.*</b> , Senior Advisor to the Commissioner Internal Revenue Service <b>Deborah Nolan</b> , Partner, Ernst & Young LLP <b>Eric Solomon</b> , Former Assistant Secretary, Tax Policy United States Treasury	
<b>12:10 pm</b>	<b>Formal and Informal Networking</b>	
<b>1:00 pm</b>	<b>Golf Tournament</b> <i>Sponsored by Sutherland</i> <i>(prizes awarded at dinner)</i>	<b>Ocean Course</b>
<b>6:30 – 11:00 pm</b>	<b>Reception and Dinner</b> <i>Reception Sponsored by Ernst &amp; Young LLP</i> <i>Dinner Sponsored by Deloitte Tax LLP</i>	<b>Cabana Pool Deck</b>
<b><u>Saturday March 21</u></b>		
<b>8:00 – 9:15 am</b>	<b>TTC Board of Directors Breakfast Meeting</b> (BOD Members Only)	<b>Magnolia Room</b>
<b>9:15 – 9:30 am</b>	<b>TCPI Board of Directors Meeting</b> (BOD Members Only)	<b>Magnolia Room</b>
<b>8:30 – 9:30 am</b>	<b>Breakfast for Members and Guests</b>	<b>Beach Club</b>
<b>9:30 am – 12:10 pm</b>	<b>General Session</b>	<b>Ponce de Leon IV</b>
<b>9:30 – 10:45</b>	<b>A Practical and Substantive Discussion of Adopting IFRS in Tax</b> <b>Nathan Andrews</b> (Moderator), Partner, Deloitte Tax LLP <b>Robin Beran</b> , Director, Global Tax & Trade, and Assistant Treasurer Caterpillar, Inc. <b>William Hawkins</b> , Vice President & General Tax Counsel The Coca-Cola Company <b>Lawrence Leaman</b> , Director, Corporate Taxes, MASCO Corporation <b>Tobin Treichel</b> , Vice President – Tax, United Technologies Corporation	
<b>10:45 – 10:55</b>	<b>Break</b>	
<b>10:55 – 12:10</b>	<b>Economics of International Tax Policy</b> <b>Andrew Lyon</b> (Moderator), Principal, PricewaterhouseCoopers LLP <b>Rosanne Altshuler</b> , Co-director, Tax Policy Center; Senior Fellow, The Urban Institute <b>Mihir Desai</b> , Mizuho Financial Group Professor of Finance Harvard Business School <b>C. Fritz Foley</b> , Associate Professor, Harvard Business School	
<b>12:10 pm</b>	<b>Conference Adjourns</b>	

***Additional sponsor includes:***  
***KPMG LLP – Welcome Gift Bags***

*\* Via Teleconference*